

PMI

CAPM Exam

Certified Associate in Project Management

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Question: 1	
Which document defines how a project is executed, monitored and	d controlled, and closed?
A. Strategic plan	
B. Project charter	
C. Project management plan	
D. Service level agreement	
	Answer: C
Question: 2	
Question: 2	
Which changes occur in risk and uncertainty as well as the cost of a typical project progresses?	changes as the life cycle of
A. Risk and uncertainty increase; the cost of changes increases.	
B. Risk and uncertainty increase; the cost of changes decreases,	
C. Risk and uncertainty decrease; the cost of changes increases.	
D. Risk and uncertainty decrease; the cost of changes decreases.	
	Answer: C
O	
Question: 3	
Which tool or technique is used in the Plan Scope Management pr	ocess?
A. Document analysis	
B. Observations	
C. Product analysis	
D. Expert judgment	
	Answer: D
Question: 4	

Which tool or technique is an examination of industry and specific vendor capabilities?

- A. Independent estimates
- B. Market research

C. Analytical techniquesD. Bidder conferences		
		Answer: B
Question: 5		
An input used in developing	the communications management plan	n is:
A. Communication models.B. Enterprise environmentalC. Organizational communication.D. Organizational cultures a	cations,	
		Answer: B
Question: 6		
Regression analysis, failure trend analysis are examples	mode and effect analysis (FMEA), fau of which tool or technique?	ult tree analysis (FTA), and
A. Expert judgmentB. Forecasting methodsC. Earned value managementD. Analytical techniques	nt	
		Answer: D
Question: 7		
The Perform Quality Assura	ance process occurs in which Process G	Group?
A. ExecutingB. Monitoring and ControllingC. InitiatingD. Planning	ing	
		Answer: A
Question: 8		

Answer: A

Enterprise environmental factors are an input to which process?	
A. Control Scope	
B. Define Scope	
C. Plan Scope Management	
D. Collect Requirements	
1	
	Answer: C
Question: 9	
Which process develops options and actions to enhance opporture project objectives?	nities and reduce threats to
A. Identify Risks	
B. Control Risks	
C. Plan Risk Management	
D. Plan Risk Responses	
	Answer: D
	Allswei . D
Question: 10	
The process of establishing the policies, procedures, and do	
developing, managing, executing, and controlling the project sche	dule is known as:
A. Plan Schedule Management.	
B. Develop Project Charter.	
C. Develop Schedule	

Question: 11

D. Plan Scope Management.

Which input to the Manage Stakeholder Engagement process is used to document changes that occur during the project?

- A. Issue log
- B. Change log

C. Expert judgment D. Change requests	
	Answer: B
Question: 12	
An input to the Plan Stakeholder Management process is:	
A. The project charter.	
B. The stakeholder analysis.	
C. A communication management plan.	
D. A stakeholder register.	
	Answer: D
Question: 13	
An input to the Plan Cost Management process is:	
A. Cost estimates.	
B. Resource calendars,	
C. The project charter,	
D. The risk register.	
	Answer: C
Oward and 14	
Question: 14	
A technique used to determine the cause and degree of different actual performance is:	ence between baseline and
A. Droduct analysis	
A. Product analysis.B. Variance analysis.	
C. Document analysis,	
D. Decomposition.	
_ · _ · · · · · · · · · · · · · · · · ·	
	Answer: B
Question: 15	

The process of identifying and documenting project roles, responsibilities, required skills, and reporting relationships and creating a staffing management plan is known as:

- A. Develop Project Team.
- B. Manage Project Team.
- C. Acquire Project Team.
- D. Plan Human Resource Management.

Answer: D

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